



# Participants

Chairman

Peter Chen

President

Joe Huang

CFO

Jasmin Hung

GM, Information Technology Business Group

Daniel Hsueh

GM, Commercial & Industrial Business Group

Yuchin Lin

GM, Medical Business Group

Harry Yang

GM, Business Solutions Business Group

Joshua Tzeng

GM, Networking & Communication Business Group

April Huang

CIO

Michael Wang

# Agenda

## 1. Company Profile

**CFO**

**Jasmin Hung**

## 2. 2024 Q4 Financial Results

**Chairman**

**Peter Chen**

## 3. Business Update and Outlook

**President**

**Joe Huang**

**GM of each Business Group**

## 4. Q&A

# Safe Harbor Notice

We have made forward-looking statements in the presentation. Our forward-looking statements contain information regarding, among other things, our financial conditions, future expansion plans and business strategies. We have based these forward-looking statements on our current expectations and projections about future events. Although we believe that these expectations and projections are reasonable, such forward-looking statements are inherently subject to risks, uncertainties, and assumptions about us.

We undertake no obligation to publicly update or revise any forward-looking statements whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events might not occur and our actual results could differ materially from those anticipated in these forward-looking statements.

# 1. Company Profile

CFO Jasmin Hung

# Qisda Group

**Qisda is a global technology group with businesses spanning information technology, medical, smart business solutions, and networking communication.**

**Year Established**                      **1984**

**IPO Year**  
**(Ticker 2352)**                              **1996**

**Capital (NTD)**                              **19.3B**

**Awards**

**2024 HR Asia:**

“ Best Companies to Work For”  
(2019 – 2024 consecutively)

**2024 Winning AREA Award for two  
consecutive years**

**2024 FinanceAsia “Asia’s best company”**

**2023 Winning 12 Awards of TCSA**

**2023 Winning 9 Awards of TSAA**

## Global Presence

**Manufacturing Sites : Taiwan, China,  
Vietnam**

**Sales Offices : 200+ Locations Worldwide**

**R&D Centers : Taiwan, China**

**No. of Employees : 26,000**

## 2024 Revenue

**NTD \$201.7B (USD\$ 6.3B)**

## 2023 Revenue

**NTD \$203.6B (USD\$ 6.6B)**

## Revenue Breakdown by Area 2024

<b>Asia</b>	<b>54%</b>
<b>Americas</b>	<b>27%</b>
<b>Europe</b>	<b>18%</b>
<b>Others</b>	<b>1%</b>

\*AREA: Asia Responsible Enterprise Awards \*TSAA: Taiwan Sustainability Action Awards \*TCSA: Taiwan Corporate Sustainability Awards

# Business Groups

# Qisda Group

(till 2024 Q4)

	IT Information Technology (48% + 7%)	MEDICAL (13%)	BSG Business Solutions (15%)	NCG Networking & Communication (11%)	OTHERS (6%)
Revenue (NTD)	110.5B	26.3B	31.2B	21.4B	12.3B
	<ul style="list-style-type: none"> <li>➤ <b>Displays</b> 76.7 B (38%)                             <ul style="list-style-type: none"> <li>• Gaming</li> <li>• High-end</li> <li>• General</li> </ul> </li> <li>➤ <b>Projectors</b> 9.0 B (5%)</li> <li>➤ <b>IT_Other</b> 10.7 B (5%)</li> </ul>	<ul style="list-style-type: none"> <li>➤ <b>Medical Services</b> <ul style="list-style-type: none"> <li>• BenQ Hospitals</li> <li>• Pharmaceutical Healthcare Channels</li> <li>• Medical Management Consulting</li> </ul> </li> <li>➤ <b>Equipment &amp; Consumables</b> <ul style="list-style-type: none"> <li>• Surgical Table &amp; Lights</li> <li>• Ultrasound &amp; Hearing Aids</li> <li>• Needle-Free Medical Infusion Consumables</li> <li>• Digital Dental Equipment &amp; Consumables</li> <li>• Health Protection Hygiene Consumables</li> </ul> </li> <li>➤ <b>Dialyzer</b> <ul style="list-style-type: none"> <li>• Dialysis Equipment &amp; Consumables</li> <li>• Hemodialysis</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>➤ <b>IT Intelligence Partner</b> <ul style="list-style-type: none"> <li>• AI Computing</li> <li>• Cybersecurity</li> <li>• Edge to Cloud Integration</li> <li>• Digital Transformation</li> </ul> </li> <li>➤ <b>OT Intelligence Partner</b> <ul style="list-style-type: none"> <li>• Green Energy</li> <li>• Automation</li> <li>• Industrial Computer</li> </ul> </li> <li>➤ <b>OMO Solution</b></li> </ul>	<ul style="list-style-type: none"> <li>➤ <b>LAN/MAN</b> <ul style="list-style-type: none"> <li>• Data Switch</li> </ul> </li> <li>➤ <b>Wireless Broadband</b> <ul style="list-style-type: none"> <li>• Small Cell</li> <li>• Wireless Router</li> </ul> </li> <li>➤ <b>Digital Multimedia</b> <ul style="list-style-type: none"> <li>• IP Camera</li> <li>• mmWave Radar</li> </ul> </li> <li>➤ <b>System Integration</b> <ul style="list-style-type: none"> <li>• Network System Service</li> <li>• Digital Media System Service</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>➤ <b>Material</b> <ul style="list-style-type: none"> <li>• Functional Film</li> <li>• Advanced Battery Materials</li> </ul> </li> <li>➤ <b>Other products</b></li> </ul>
	<ul style="list-style-type: none"> <li>➤ <b>IT_HVA</b> 14.1 B (7%)                             <ul style="list-style-type: none"> <li>• Prof. Display Module</li> <li>• Integration Solutions</li> </ul> </li> </ul>				<ul style="list-style-type: none"> <li>➤ <b>KEY INVESTMENTS</b></li> <li>➤ <b>Equity Method</b> <ul style="list-style-type: none"> <li>• Darfon</li> <li>• Rapidtek</li> <li>• Topview</li> </ul> </li> <li>➤ <b>FVOCI</b> <ul style="list-style-type: none"> <li>• AUO</li> </ul> </li> </ul>

• Purple columns represent "high value-added businesses"

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# 2. 2024 Q4 Financial Results

CFO Jasmin Hung



# 2024 Q4 Highlights

◆ **Q4: Revenue was 54.1B, the highest in the last 2 years on quarterly basis. GM% was 16.3%, surpassing 16% for 7 consecutive quarters and the highest in the same period in 20 years.**

- IT revenue was 29.1B (YoY +8%), with display revenue at 21B (YoY +11%), the highest in recent 10 quarters. Profit grew YOY.
- HVA business revenue was 25.6B (YoY +4%), grew for 3 consecutive quarters.
  - Medical: Revenue grew 14% YoY, hit historical high, operations healthily grew, but OI amount decreased due to the IPO expense of BBHC.
  - BSG: Revenue grew 11%, hit historical high. GM%, OI% and OI amount increased YoY.
  - NCG: Revenue decreased 17% YoY but grew 14% QoQ. Revenue and profit declined due to inventory adjustments on client side.
- OI amount 1.17B (YoY +0.3B), profit attributable to Qisda 0.19B (-0.24B), and EPS 0.1 (YoY -0.12).

◆ **Whole Year: GM% was 16.5%, exceeding 16% for 2 consecutive years and the highest in 20 years.**

- Revenue was 201.7B (YoY -1.9B, -1%), with IT revenue of 110.5B (YoY +4%) and HVA Business Revenue of 93.1B (YoY -8%).
- OI amount 4.52B (YoY -0.49B), EPS 1.11 (YoY -0.41), profit decreased due to inventory adjustments on the client side of NCG and the loss of foreign subsidiary inventory of BSG.

# 2024 Q4 Highlights

- ◆ **To enhance its presence in the pharmaceutical retail channel market, Qisda increased its stake in NOBEL BABY to 40.66% in November 2024, switching to a consolidated subsidiary from an equity method investment.**
- ◆ **BenQ BM Holding Cayman Corp. (BBHC) received the Filing Notice of Oversea Issuance and List from the China Securities Regulatory Commission (CSRC) and completed the CSRC filing on Jan. 20. 2025.**
- ◆ **Cash dividend of NTD 1.11 per share, pay out ratio around 100%.**
- ◆ **To adjust the capital structure and improve the return on equity, Qisda proposed a cash refund capital reduction plan. Shareholders would receive around NTD 1.8 per share in cash.**

# Consolidated Statement of Comprehensive Income (Quarterly)

Unit : NT\$ Million

	2024 Q4		2023 Q4		YoY		2024 Q3		QoQ	
	amt	g%	amt	g%	amt	g%	amt	g%	amt	g%
<b>Net Sales</b>	<b>54,101</b>	<b>100%</b>	<b>50,667</b>	<b>100%</b>	<b>3,433</b>	<b>7%</b>	<b>50,794</b>	<b>100%</b>	<b>3,307</b>	<b>7%</b>
Cost of Goods Sold	(45,260)		(42,461)		(2,800)		(42,282)		(2,978)	
<b>Gross Margin</b>	<b>8,840</b>	<b>16.3%</b>	<b>8,207</b>	<b>16.2%</b>	<b>634</b>	<b>8%</b>	<b>8,512</b>	<b>16.8%</b>	<b>329</b>	<b>4%</b>
Operating Expenses	(7,678)	-14.2%	(7,339)	-14.5%	(339)		(7,267)	-14.3%	(411)	
<b>Operating Income</b>	<b>1,163</b>	<b>2.1%</b>	<b>868</b>	<b>1.7%</b>	<b>295</b>	<b>34%</b>	<b>1,245</b>	<b>2.5%</b>	<b>(82)</b>	<b>-7%</b>
Net non-operating Income	(104)		(5)		(99)		200		(304)	
<b>Profit(Loss) before Tax</b>	<b>1,058</b>	<b>2.0%</b>	<b>862</b>	<b>1.7%</b>	<b>196</b>	<b>23%</b>	<b>1,445</b>	<b>2.8%</b>	<b>(386)</b>	<b>-27%</b>
<b>Net Income</b>	<b>417</b>	<b>0.8%</b>	<b>675</b>	<b>1.3%</b>	<b>(258)</b>	<b>-38%</b>	<b>1,196</b>	<b>2.4%</b>	<b>(780)</b>	<b>-65%</b>
<b>Net income attributable to Qisda</b>	<b>191</b>	<b>0.4%</b>	<b>426</b>	<b>0.8%</b>	<b>(235)</b>	<b>-55%</b>	<b>1,053</b>	<b>2.1%</b>	<b>(862)</b>	<b>-82%</b>
<b>EPS (NT\$) (a)</b>	<b>\$0.10</b>		<b>\$0.22</b>		<b>-\$0.12</b>		<b>\$0.54</b>		<b>-\$0.44</b>	

(a) EPS was calculated based on total weighted-average outstanding shares  
2024 Q4 total weighted-average outstanding shares was affected by treasury stock and reduced from 1,967m shares to 1,927m shares

# Consolidated Statement of Comprehensive Income

Unit : NT\$ Million

	2024		2023		YTD YoY	
	amt	g%	amt	g%	amt	g%
<b>Net Sales</b>	<b>201,666</b>	<b>100%</b>	<b>203,595</b>	<b>100%</b>	<b>(1,929)</b>	<b>-1%</b>
Cost of Goods Sold	(168,485)		(170,519)		2,034	
<b>Gross Margin</b>	<b>33,181</b>	<b>16.5%</b>	<b>33,076</b>	<b>16.2%</b>	<b>106</b>	<b>0%</b>
Operating Expenses	(28,662)	-14.2%	(28,065)	-13.8%	(597)	
<b>Operating Income</b>	<b>4,520</b>	<b>2.2%</b>	<b>5,011</b>	<b>2.5%</b>	<b>(491)</b>	<b>-10%</b>
Net non-operating Income	129		1,309		(1,180)	
<b>Profit(Loss) before Tax</b>	<b>4,648</b>	<b>2.3%</b>	<b>6,320</b>	<b>3.1%</b>	<b>(1,671)</b>	<b>-26%</b>
<b>Net Income</b>	<b>2,814</b>	<b>1.4%</b>	<b>4,516</b>	<b>2.2%</b>	<b>(1,702)</b>	<b>-38%</b>
<b>Net income attributable to Qisda</b>	<b>2,164</b>	<b>1.1%</b>	<b>2,976</b>	<b>1.5%</b>	<b>(812)</b>	<b>-27%</b>
<b>EPS (NT\$) (a)</b>	<b>\$1.11</b>		<b>\$1.51</b>		<b>-\$0.41</b>	

(a) EPS was calculated based on total weighted-average outstanding shares  
 2024 total weighted-average outstanding shares was affected by treasury stock and reduced from 1,967m shares to 1,927m shares

# Consolidated Balance Sheet Highlights

Unit : NT\$ Million

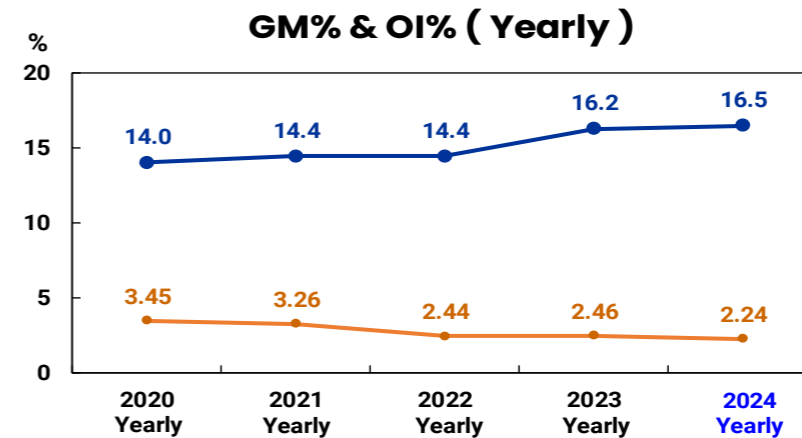
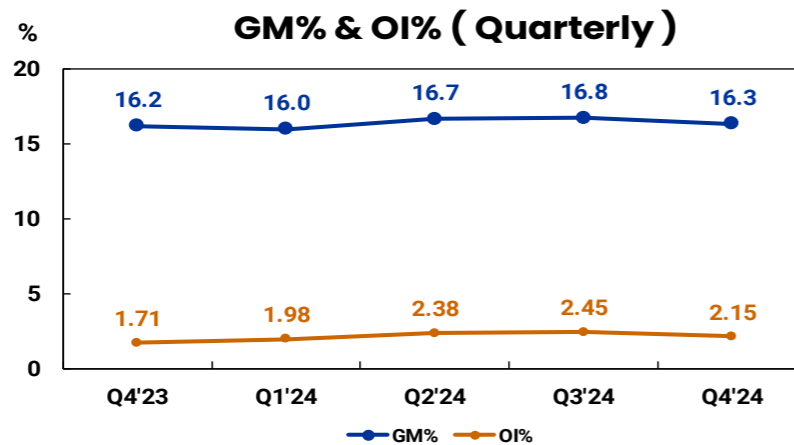
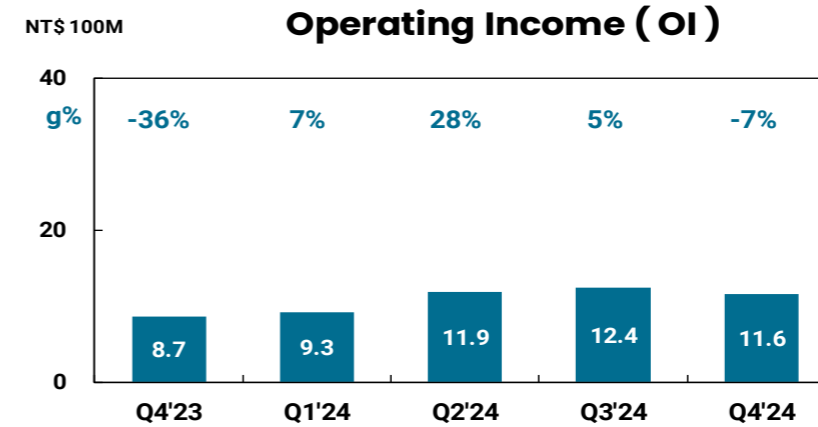
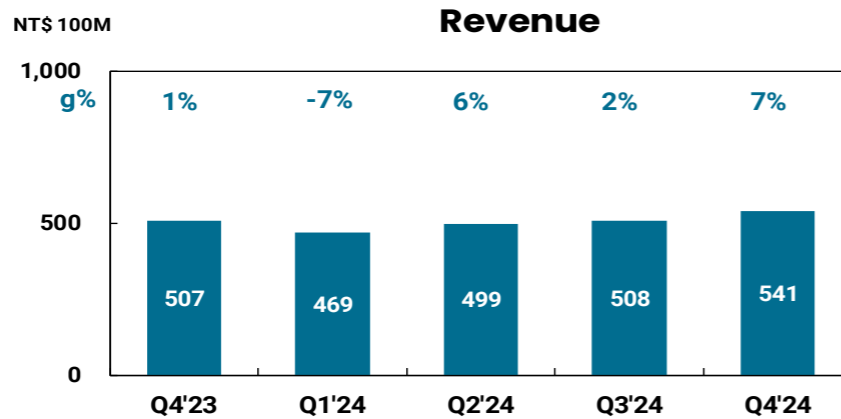
	2024.12.31		2024.09.30		QoQ		2023.12.31		YoY	
	amt	g%	amt	g%	amt	g%	amt	g%	amt	g%
Cash & Equivalent	26,154	13%	24,334	12%	1,820	7%	25,473	14%	681	3%
Other Financial Assets	3,264	2%	3,180	2%	84	3%	1,299	1%	1,965	151%
Accounts Receivable	42,350	21%	39,375	20%	2,975	8%	38,042	20%	4,308	11%
Inventory	42,072	20%	41,578	21%	494	1%	37,931	20%	4,140	11%
L-T Investments	7,384	4%	8,590	4%	(1,206)	-14%	8,314	4%	(930)	-11%
Financial assets at fair value through other comprehensive income–non-current	10,055	5%	11,517	6%	(1,461)	-13%	12,070	6%	(2,015)	-17%
Property, plant and equipment	44,048	21%	42,597	21%	1,451	3%	40,389	21%	3,658	9%
Intangible Assets	13,301	6%	10,879	5%	2,422	22%	9,513	5%	3,788	40%
<b>Total Assets</b>	<b>206,405</b>	<b>100%</b>	<b>199,241</b>	<b>100%</b>	<b>7,163</b>	<b>4%</b>	<b>188,424</b>	<b>100%</b>	<b>17,981</b>	<b>10%</b>
<b>Fin. Debt</b>	<b>75,643</b>	<b>37%</b>	<b>75,261</b>	<b>38%</b>	<b>382</b>	<b>1%</b>	<b>64,521</b>	<b>34%</b>	<b>11,122</b>	<b>17%</b>
Accounts Payable	33,918	16%	32,356	16%	1,562	5%	30,468	16%	3,450	11%
Other Liabilities	30,483	15%	27,942	14%	2,541	9%	29,341	16%	1,142	4%
<b>Toal Liabilities</b>	<b>140,044</b>	<b>68%</b>	<b>135,560</b>	<b>68%</b>	<b>4,484</b>	<b>3%</b>	<b>124,330</b>	<b>66%</b>	<b>15,714</b>	<b>13%</b>
<b>Equity</b>	<b>66,361</b>	<b>32%</b>	<b>63,682</b>	<b>32%</b>	<b>2,679</b>	<b>4%</b>	<b>64,094</b>	<b>34%</b>	<b>2,267</b>	<b>4%</b>

# Financial Ratios

	2024.12.31	2024.09.30	QoQ	2023.12.31	YoY
AR Turnover (Days)	74	74	+0	73	+1
Inventory Turnover (Days)	87	88	-1	88	-1
AP Turnover (Days)	70	70	+0	64	+6
Cash Conversion Cycle (Days)	91	92	-1	97	-6
Current ratio	126%	125%	+1 ppt	127%	-1 ppt

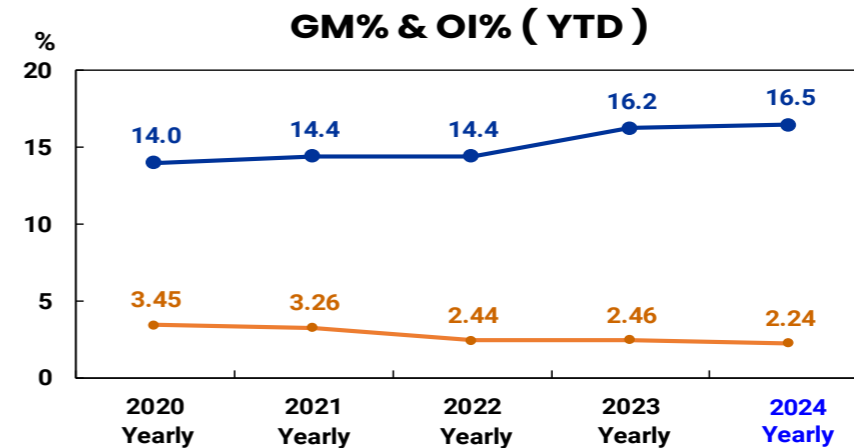
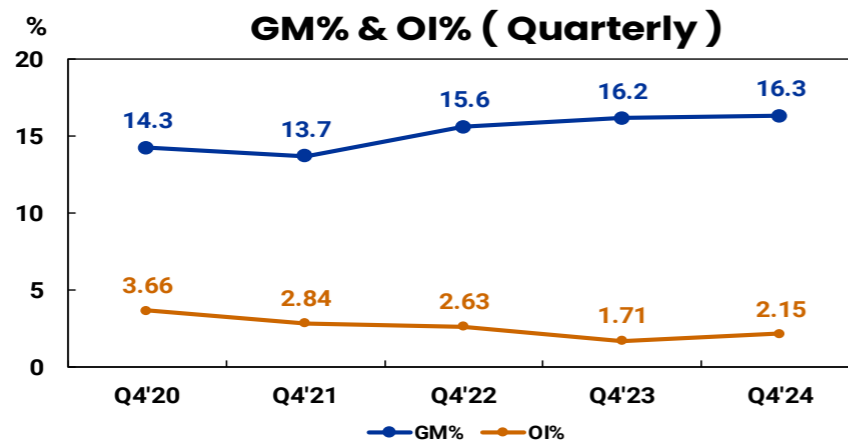
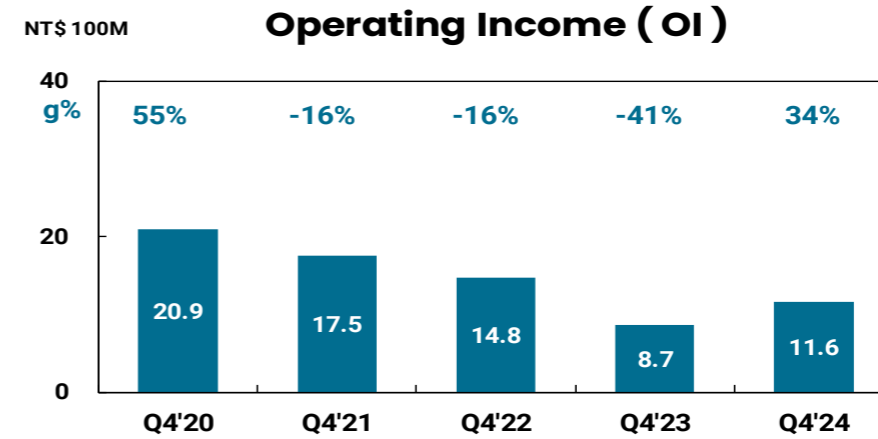
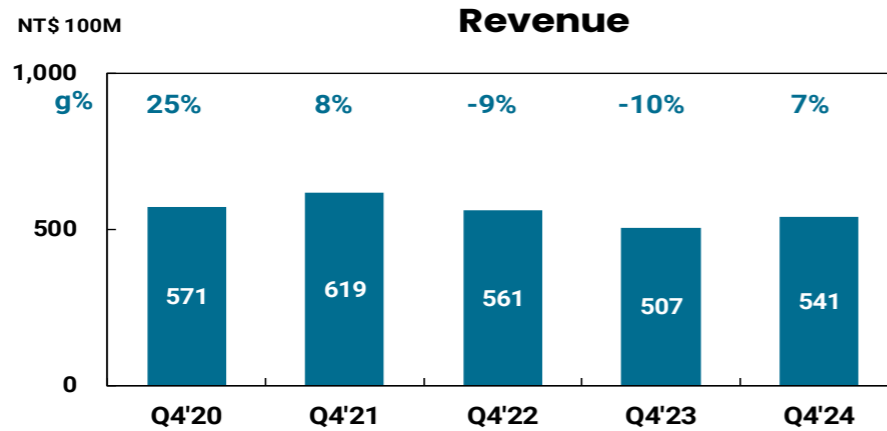
# Financial Trend – Quarterly Trend

- Q4 Revenue was the highest in last 2 years on quarterly basis.
- Q4 GM% surpassed 16% for 7 consecutive quarters and the highest in the same period in 20 years.



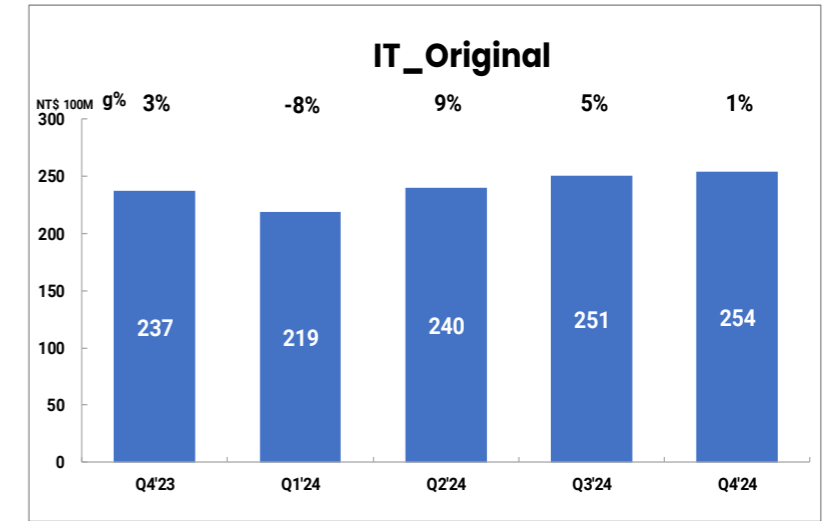
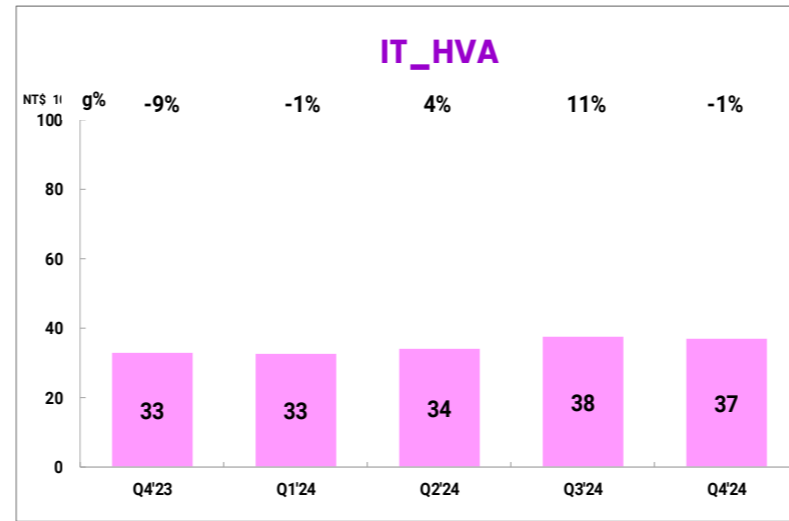
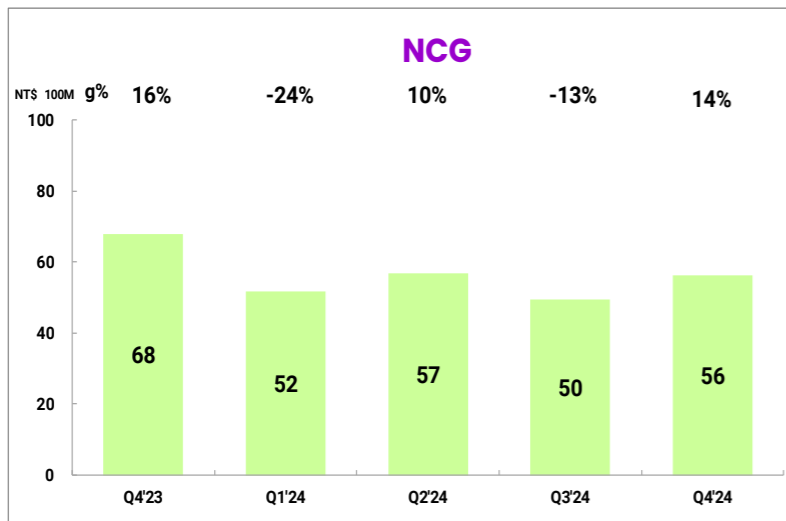
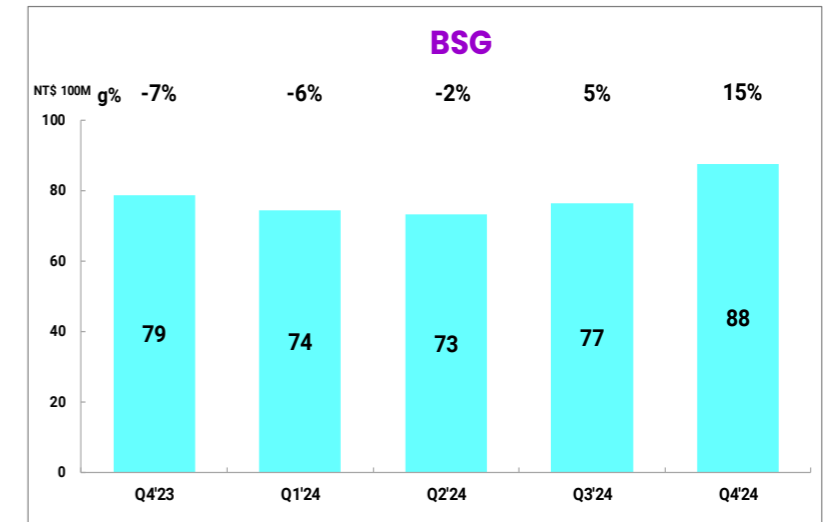
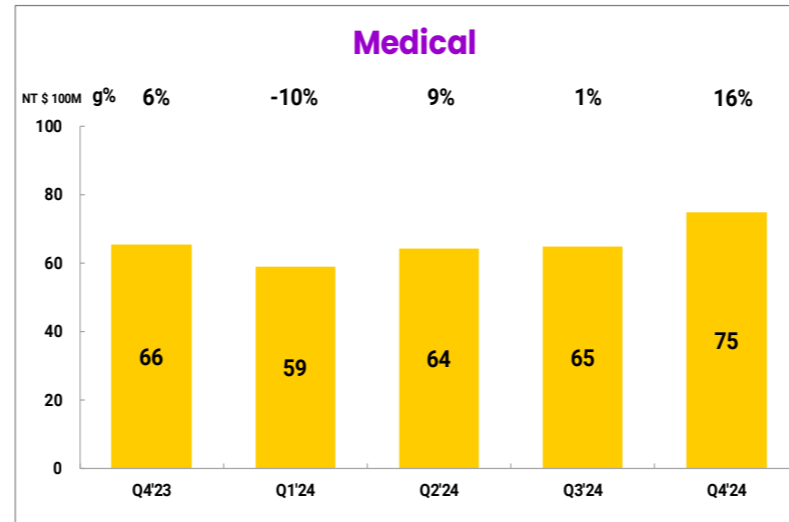
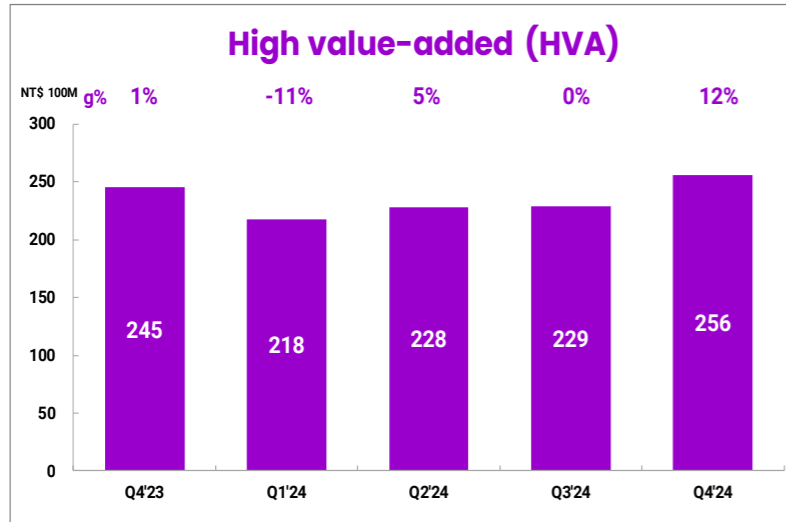
# Financial Trend – Q4 YoY

- Whole year GM% exceeded 16% for 2 consecutive years and the highest in 20 years.





# Business Group Revenue Trend – Quarterly Trend



\* High Value-added (HVA) = Medical + BSG + NCG + IT\_HVA

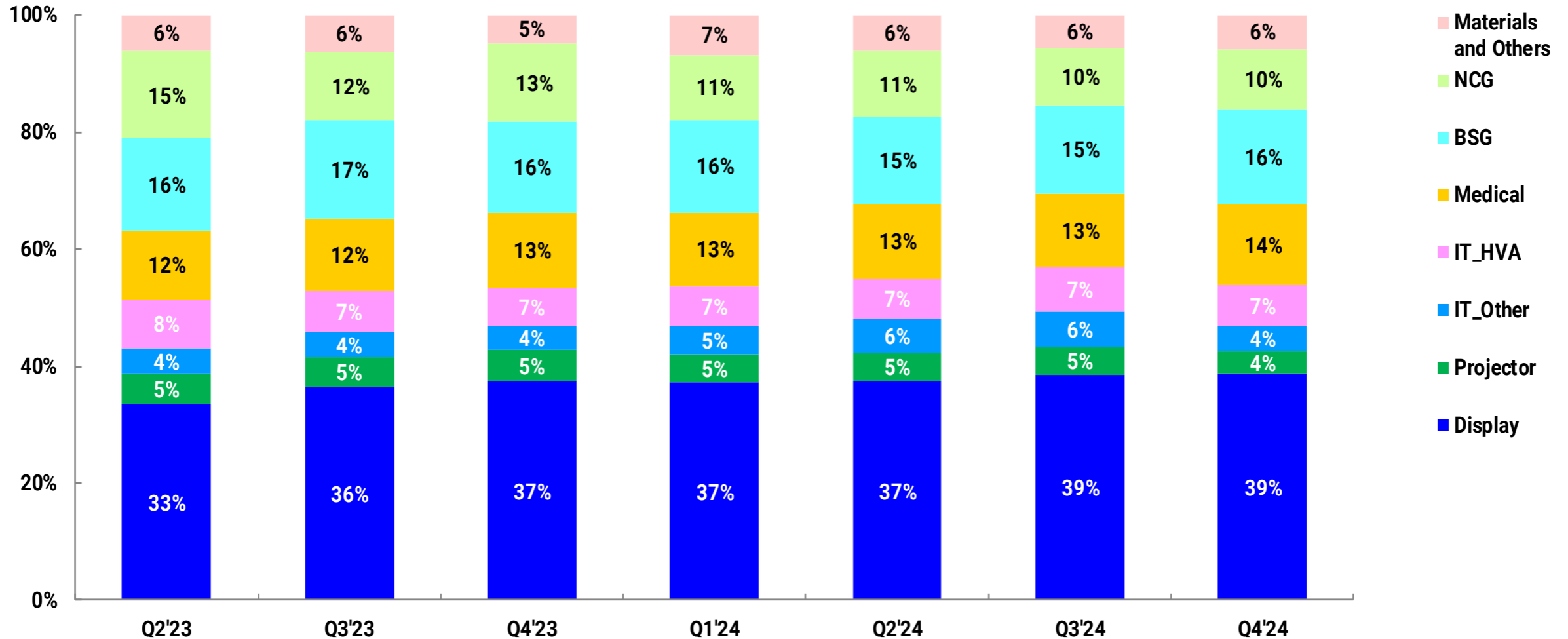
\* IT\_Original = Displays + Projectors + IT\_Other

# Financial highlights by Business Group – Q4

NT\$ 100M

Business Group	2024 Q4			YoY			QoQ		
	Revenue Portion	Revenue	GM% Range	Revenue Amount	Revenue Growth Rate	GM% Range	Revenue Amount	Revenue Growth Rate	GM% Range
Medical	14%	75	20 ~ 25	+9	+14%	unchanged	+10	+16%	unchanged
BSG	16%	88	20 ~ 25	+9	+11%	unchanged	+11	+15%	unchanged
NCG	10%	56	15 ~ 20	-12	-17 %	unchanged	+7	+14%	unchanged
IT_HVA	7%	37	20 ~ 25	+4	+12%	unchanged	-1	-1%	unchanged
IT_Original	47%	254	10 ~ 15	+17	+7%	unchanged	+3	+1%	unchanged
Others	6%	31	10 ~ 15	+7	+28%	downward	+2	+9%	downward

# Revenue Breakdown by Business (Quarterly)



\*BSG: Business Solutions Group

\*IT: IT products

\*IT\_Other: other IT products

\*NCG: Networking and Communication Group

\*IT\_Display: Displays

\*IT\_Projector: Projectors

\*Medical: medical services, equipment & consumables, dialyzer, medical management consulting

\*IT\_HVA: prof. display module, integrated solutions, high-end video surveillance (TopView was changed to equity method from consolidated subsidiary)

\*Materials and Others: BenQ Materials and other products

# Qisda Group's Listed Companies Results (YoY)

Business Group	Company	Controlling Ratio	Aggregate Ratio	Revenue (NTD Million)	Net Income (NTD Million)	EPS (NTD)	Revenue (NTD Million)	Net Income (NTD Million)	EPS (NTD)	Revenue (NTD Million)		Net Income (NTD Million)		EPS (NTD)
										YoY%	YoY%	YoY%	YoY%	
IT	DatalImage (TSE)	39.9%	39.9%	3,418	223	2.93	3,916	279	4.02	-498	-13%	-56	-20%	-1.09
	SIMULA (OTC)	51.1%	51.1%	1,769	-101	-1.26	2,039	-83	-1.04	-270	-13%	-17	-21%	-0.22
Medical	BenQ Medical Tech (OTC)	55.0%	55.0%	4,767	105	2.35	4,543	115	2.57	224	5%	-10	-9%	-0.22
	ConcordMed (ROTC)	40.0%	22.0%	890	50	1.49	833	43	1.28	57	7%	7	16%	+0.21 highest in 2 years
	DIVA (OTC)	35.4%	14.2%	862	94	1.60	894	74	1.25	-32	-4%	20	27%	+0.35 highest in 9 years
	Norbel (OTC)	40.7%	40.7%	3,400	112	3.00	3,602	208	6.21	-202	-6%	-96	-46%	-3.21 2024/11 changed from equity method to consolidated subsidiary
BSG	DFI (TSE)	55.1%	55.1%	9,584	397	3.46	9,184	362	3.16	400	4%	35	10%	+0.30 highest in 2 years
	AEWIN (OTC)	51.4%	28.3%	2,285	53	0.89	1,969	27	0.45	316	16%	26	99%	+0.44 highest in 2 years
	Ace Pillar (TSE)	47.7%	26.5%	3,678	67	0.60	3,052	-21	-0.19	626	21%	88	422%	+0.79 highest in 2 years
	Partner Tech (ROTC)	68.2%	68.2%	2,914	120	1.60	2,717	109	1.45	197	7%	11	10%	+0.15 highest in 2 years
	MetaAge (TSE)	51.4%	51.4%	18,377	114	0.60	19,814	592	3.14	-1,436	-7%	-479	-81%	-2.54 Affected by foreign subsidiaries
	Grandsys (ROTC)	40.2%	20.6%	296	30	1.12	311	42	1.57	-15	-5%	-12	-29%	-0.45 2024/1 changed from equity method to consolidated subsidiary
NCG	Alpha (TSE)	60.0%	60.0%	21,444	219	0.40	28,272	548	1.01	-6,829	-24%	-329	-60%	-0.61
	Hitron (TSE)	62.2%	37.3%	9,074	-52	-0.16	9,404	5	0.02	-330	-4%	-57	-1169%	-0.18
	IDT (OTC)	37.9%	15.3%	2,517	287	5.63	2,243	262	6.66	274	12%	25	10%	-1.03
Materials	BenQ Materials (TSE)	43.6%	43.6%	18,589	199	0.62	17,128	414	1.29	1,461	9%	-215	-52%	-0.67

\*Net income attribute to Qisda

IT : TopView was changed to equity method from consolidated subsidiary.

# 3. Business Update and Outlook

Chairman Peter Chen

President Joe Huang

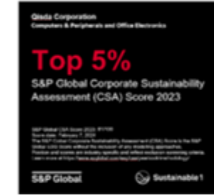
GM of each Business Group

# 2025 Q1 Outlook

- **Focus on the momentum of demand recovery and the resilience of the supply chain during traditional low season.**
  - ◆ The beginning of the year is usually the traditional low season for the technology industry. Changes in US tariff and monetary policy will impact the supply chain and the momentum of economic recovery this year. The market atmosphere is cautiously optimistic, and building a resilient supply chain is the key to responding to challenges.
  - ◆ Display market demand remains flattish. The demands of industrial PC and IT security sector are steadily growing. The inventory level of the networking and communication industry is becoming healthier, with demand gradually warming up.
  
- **Invest in mid- to long-term business drivers.**
  - ◆ **IT business:** Demand for individuals use was conservative while demand for commercial market is relatively aggressive. Sales Volume in Q1 is expected to grow YoY.
  - ◆ **High value-added business:**
    - Medical: BBHC has completed the filing procedure with CSRC and the listing application is currently being processed on schedule. The expansion of pharmaceutical retail channel is at a faster pace.
    - BSG: Enhance the percentage of high-profit product portfolio, including computing power, software, services, and intelligent automation, and continue optimizing performance in overseas markets.
    - NCG: The mass production of emerging market projects is driving revenue growth momentum. Consolidation of factories will increase operational efficiency.

# Qisda Group's Honors and Recognitions in 2024

## Driving Sustainability Together: 35 Awards Earned



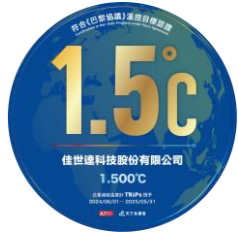
### Qisda

- **S&P Global Sustainability Yearbook** **TOP 5%** 2 Consecutive years
- **Association For Talent Development** BEST Award
- **Best Companies to Work For in Asia** **6** Consecutive years
- **Finance Asia** Asia's Best Technology Company – Bronze  
Best Investor Relations, Taiwan – Silver
- **National Sustainable Development Awards**
- **GCSA** Sustainability Reporting Award – Gold Class
- **TCSA** Premier Sustainability Performance Award – Top 100  
Corporate Sustainability Reporting Awards – Platinum  
Talent Development  
Creative Communication
- **TSAA** Sustainable Economies for Smallholders – Gold  
Building Partnerships with Employees – Bronze  
Ambition for Climate Action – Bronze
- **Excellence in Corporate Sustainability Responsibility** Large enterprise – manufacturing
- **Talent Sustainability Award** Large enterprise – manufacturing
- **Carbon competitiveness** Ranked in the Top 100



# Qisda Group's Honors and Recognitions in 2024

## Driving Sustainability Together: 35 Awards Earned



### BenQ Materials

- **GCSA** Sustainability Reporting Award-Silver Class
- **TSAA** Science Camp - Silver
- **TCSA** Premier Sustainability Performance Award - Top 100  
Corporate Sustainability Reporting Awards - Platinum
- **GVM ESG Awards** Model Company
- **104Employment Brands** Best Employer Award

### Alpha Networks

- **TCSA** Premier Sustainability Performance Award - Excellent  
Corporate Sustainability Reporting Awards - Gold

### BenQ

- **APSAA** Creating Zero-Waste Green Exhibitions - Gold

### MetaAge

- **TCSA** Corporate Sustainability Reporting Awards - Gold  
Talent Development  
Gender Equality

### Hitron Technologies

- **TCSA** Premier Sustainability Performance Award - Excellent  
Corporate Sustainability Reporting Awards - Silver

### DFI

- **TCSA** Corporate Sustainability Reporting Awards - Gold



# 2025 Strategic Directions

## IT

- **Stay focused on the field of high-end displays. Promote the development of small to medium-sized niche displays, in addition to OLED and ultra-large medical displays**
- **Leverage leading advantage of multisite production to enhance market share**
- **Development of advanced dvLED displays**
- **Development of in-car applications and automotive lighting**

## Medical

- **Medical devices and pharmaceuticals as dual growth engines to expand in distribution channels**
- **In-depth development in dialysis market**
- **Expansion in healthcare service**
- **Development in smart healthcare**

## NCG

- **Expand Data Center/ AI Date Center market**
- **Development in emerging markets**
- **Increase the market share of own-brand products in the telecom market.**

## BSG

**Assist customers in transformation with advanced smart solutions (Device/ Solution/ Service end to end AIoT total solution)**

- **Improve the integration of product intelligence**
- **Establish local services in major global markets**
- **Deeply integrate new smart product team of all BSG companies**
- **Integrate branding and marketing of all BSG companies**

# 4. Q&A



# Qisda

## Value-Up Solutions